Human Resources



Remuneration and Employee Benefits Handbook

BROADBANDING PROCEDURE

- 1. OVERVIEW
- 2. SCOPE AND APPLICATION
- 3. PRINCIPLES
- 4. PROCEDURES
- 5. DEFINITIONS
- 6. USEFUL INFORMATION AND RESOURCES

1 OVERVIEW

This procedure prescribes the responsibilities, general conditions, eligibility and actions required for Supervisors seeking to broadband a professional staff position consistent with the <u>Remuneration and Employment Benefits Policy</u> and clause 5.6 of the <u>University of Adelaide Enterprise Agreement (as amended)</u>.

2 SCOPE AND APPLICATION

The procedure applies to professional staff. It does not apply to casual staff, academic staff or senior managers as described in Schedule 3 of the <u>University of Adelaide Enterprise Agreement (as amended)</u>.

3 PRINCIPLES

- **3.1** Broadbanding is the classification of a professional staff position across two (2) classification levels. Broadbanding of a position must be consistent with the following principles:
- 3.1.1 The work demand is ongoing and the work is commensurate with the classification standards.
- 3.1.2 Beneficial to the University.
- 3.1.3 Organisationally driven.
- 3.1.4 Not a means to downgrade position(s).
- 3.1.5 Not used as a mechanism to reduce overall staff numbers.
- 3.1.6 Planning, Development and Review (PDR) is one of the processes for assessing performance against the classification standards.
- 3.1.7 Subject to the approval of the relevant manager in consultation with Human Resources.

Remuneration and Employment Benefits Handbook	Broadbanding Procedure	Effective Date:	19/02/2019	Version 1.0
Authorised by	Chief Operating Officer	Review Date:	19/02/2022	Page4 of 4
Warning	This process is uncontrolled when printed. The current version of this document is available on the HR Website.			

- 3.2 Advancement to the higher HEO level is not automatic and will be subject to demonstrated performance of work, which corresponds to the next level
- 3.3 The criterion for advancing a staff member to the higher HEO level is based on the skills, knowledge and experience of the staff member in the higher level role.
- **3.4** The School/Branch/Faculty/Division is financially responsible for any increase in costs associated with the broadbanding of a position.

4 PROCEDURES

4.1 Review and consider broadbanding a New/Vacant Position

- 4.1.1 A supervisor may review a new/vacant position in line with the work area's requirements to determine whether the duties and responsibilities warrant recommendation for broadbanding.
- 4.1.2 They may seek advice and input from the Head of School/Branch and/or HR Advisor to review:
 - 4.1.2.1 Whether broadbanding is appropriate for the position;
 - 4.1.2.2 The responsibilities and role requirements of the position; and
 - 4.1.2.3 Any matters relating to the broadbanding process.
- 4.1.3 Supervisor to review/develop two proposed position descriptions (one for each classification level) giving regard to the Professional Classification Standards Schedule 7 of the University of Adelaide Enterprise Agreement (as amended).
- 4.1.4 Supervisor to contact the HR Advisor to arrange classification and approval of the position descriptions.

4.2 Review a currently filled position

- 4.2.1 Supervisors may review an existing position and consider the option to broadband but should:
 - 4.2.1.1 Consider whether the process of reclassification of the staff member's current position is an appropriate alternative to broadbanding; and
 - 4.2.1.2 Involve the staff member in the discussion related to broadbanding their position.
- 4.2.2 Supervisor to develop two proposed position descriptions (one for each classification level), giving regard to the Professional Classification Standards Schedule 7 of the University of Adelaide Enterprise Agreement (as amended).
- 4.2.3 Supervisor to contact the HR Advisor to arrange classification and approval of the position descriptions
- 4.2.4 Supervisor to complete the <u>Broadbanding Request Form</u> and attach:
 - 4.2.4.1 The two proposed position descriptions (one for each level);
 - 4.2.4.2 Relevant documentation to justify broadbanding the existing position;
 - 4.2.4.3 Evidence of appropriate and relevant work objectives to support development (i.e. the staff member's Planning, Development and Review (PDR) form); and
 - 4.2.4.4 Evidence that the staff member's skills, knowledge and experience are relevant to the proposed higher classification level.
- 4.2.5 Submit the <u>Broadbanding Request Form</u> and documents to the Head of School/Branch.

4.3 Broadbanding Approval

4.3.1 The Head of School or Branch/Faculty Executive Manager/Faculty Executive Director will:

Behaviour and Conduct Handbook	Broadbanding Procedure	Effective Date:	19/02/2019	Version 1.0
Authorised by	Chief Operating Officer	Review Date:	19/02/2022	Page 2 of 4
Warning	This process is uncontrolled when printed. The current version of this document is available on the HR Website.			

- 4.3.1.1 Consider the request for broadbanding and supporting documentation taking into consideration the principles;
- 4.3.1.2 Endorse or decline the request, providing the reason for the decision on the Broadbanding Request Form;
- 4.3.1.3 If endorsed, forward to the Executive Dean/Divisional Head for approval.
- 4.3.2 The Executive Dean/Divisional Head will:
 - 4.3.2.1 Review the request for broadbanding, supporting documentation and recommendation of the Head of School or Branch/Faculty Executive Manager/Faculty Executive Director.
 - 4.3.2.2 Approve or decline the recommendation for broadbanding.
 - 4.3.2.3 Forward the completed form to hrservicecentre@adelaide.edu.au for processing.
- 4.3.3 If approved, notify the supervisor that the position has been approved for broadbanding, so that they may:
 - 4.3.3.1 Inform the staff member (existing position); or
 - 4.3.3.2 Commence recruitment procedure.

4.4 Recruiting for a vacant position

4.4.1 Follow the Recruitment Procedure to advertise and recruit for the broadbanded position.

4.5 Monitoring progress

- 4.5.1 The staff member and supervisor should:
 - 4.5.1.1 Mutually agree the learning and development objectives to be achieved to support advancement to the higher HEO level at a Planning, Development and Review (PDR) meeting within 3 months of declaring the role broadbanded.
 - 4.5.1.2 Meet regularly and document informal discussions on the learning and development progress, including during the PDR cycle.

4.6 Progression to the higher classification in a broadbanded position

- 4.6.1 The supervisor will assess the staff member's performance and progress to ensure satisfactory achievement/ completion of all learning and development objectives as documented.
- 4.6.2 Recommend progression to the next level via the Broadbanding Progression Form where:
 - 4.6.2.1 The skills, knowledge and experience of the staff member meet the requirements of the higher-level role; and
 - 4.6.2.2 The staff member has demonstrated work performance that corresponds to the next level.
- 4.6.3 Inform the staff member of the recommendation that they progress to the higher HEO level; and forward the completed form to the Head of School/Branch for their endorsement.

4.7 Progression approval

- 4.7.1 The Head of School or Branch will:
 - 4.7.1.1 Review the recommendation and supporting documentation for progression to the Higher HEO level
 - 4.7.1.2 Endorse or decline the recommendation for progression.
 - 4.7.1.3 Forward the completed form to the Executive Dean/Divisional Head for approval.
- 4.7.2 The Executive Dean/Divisional Head will approve or decline the recommendation and forward the form to hrservicecentre@adelaide.edu.au for processing.

Behaviour and Conduct Handbook	Broadbanding Procedure	Effective Date:	19/02/2019	Version 1.0
Authorised by	Chief Operating Officer	Review Date:	19/02/2022	Page 3 of 4
Warning	This process is uncontrolled when printed. The current version of this document is available on the HR Website.			

5 DEFINITIONS

Classification

A Human Resources assessment of a position by reference to Schedule 7 of the Classification Standards (professional staff), of the factors that might affect a change in classification, and which is undertaken as part of the approval process for the broadbanding of a position.

6. USEFUL INFORMATION AND RESOURCES

6.1 University related documents and policies

Code of Conduct

Conflict of Interest Procedure

Staff Development, Performance, and Promotion Policy

Recruitment Policy

Recruitment Procedure

Remuneration and Employment Benefits Policy

University of Adelaide Enterprise Agreement (as amended)

6.2 Useful web-links

Recruitment website

HR Service Centre

Broadbanding Request Form

Broadbanding Progression Form

Remuneration and Employment Benefits Handbook	Broadbanding Procedure	Effective Date:	19/02/2019	Version 1.0
Authorised by	Chief Operating Officer	Review Date:	19/02/2022	Page4 of 4
Warning	This process is uncontrolled when printed. The current version of this document is available on the HR Website.			